



CITY MUNICIPAL SERVICE REVIEW AND SPHERE OF INFLUENCE UPDATE

Riverside LAFCO
June 23, 2022 Public Hearing

About RSG and this MSR

- RSG is an Irvine-based fiscal consulting firm
 - Over 35 years of experience working with LAFCOs throughout California to implement the requirements of the Cortese-Knox-Hertzberg Act
- LAFCO retained RSG to prepare this MSR and SOI Update
 - MSR data collection began in December 2020
 - Interviews with cities took place between February and March 2021
 - Disadvantaged Unincorporated Communities updated in October 2021
 - MSR circulated to cities for review November 2021
 - Public Hearing MSR presented today, June 2022

Contents of Public Review MSR

Municipal Service Review

- Growth and population
- DUCs
- Public Facilities
- Fiscal Condition
- Shared Services
- Accountability
- Other matters related to effective or efficient service delivery

SOI Update

- Present and planned land uses
- Present and probable need for public facilities and services
- Present capacity of public facilities and adequacy of public services
- Existence of any social or economic communities of interest
- LAFCO policy determination pertaining to SOI

Approach

Stakeholder
Interviews

Data
Collection &
Analysis

GIS
Mapping

Service
Review

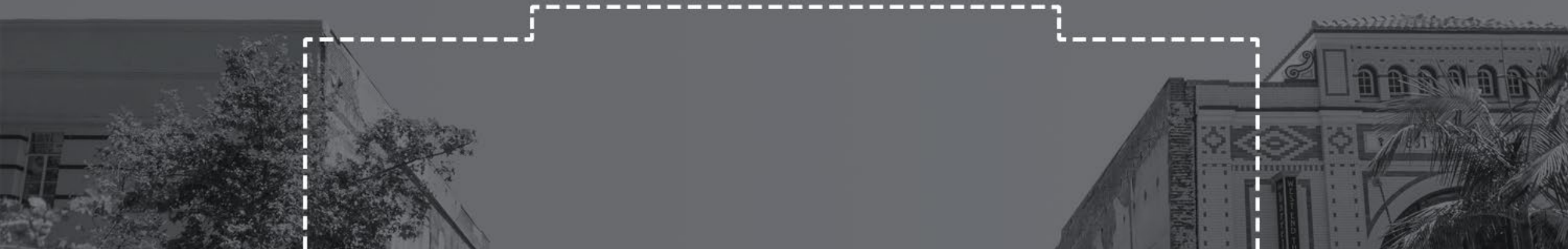
Fiscal
Review



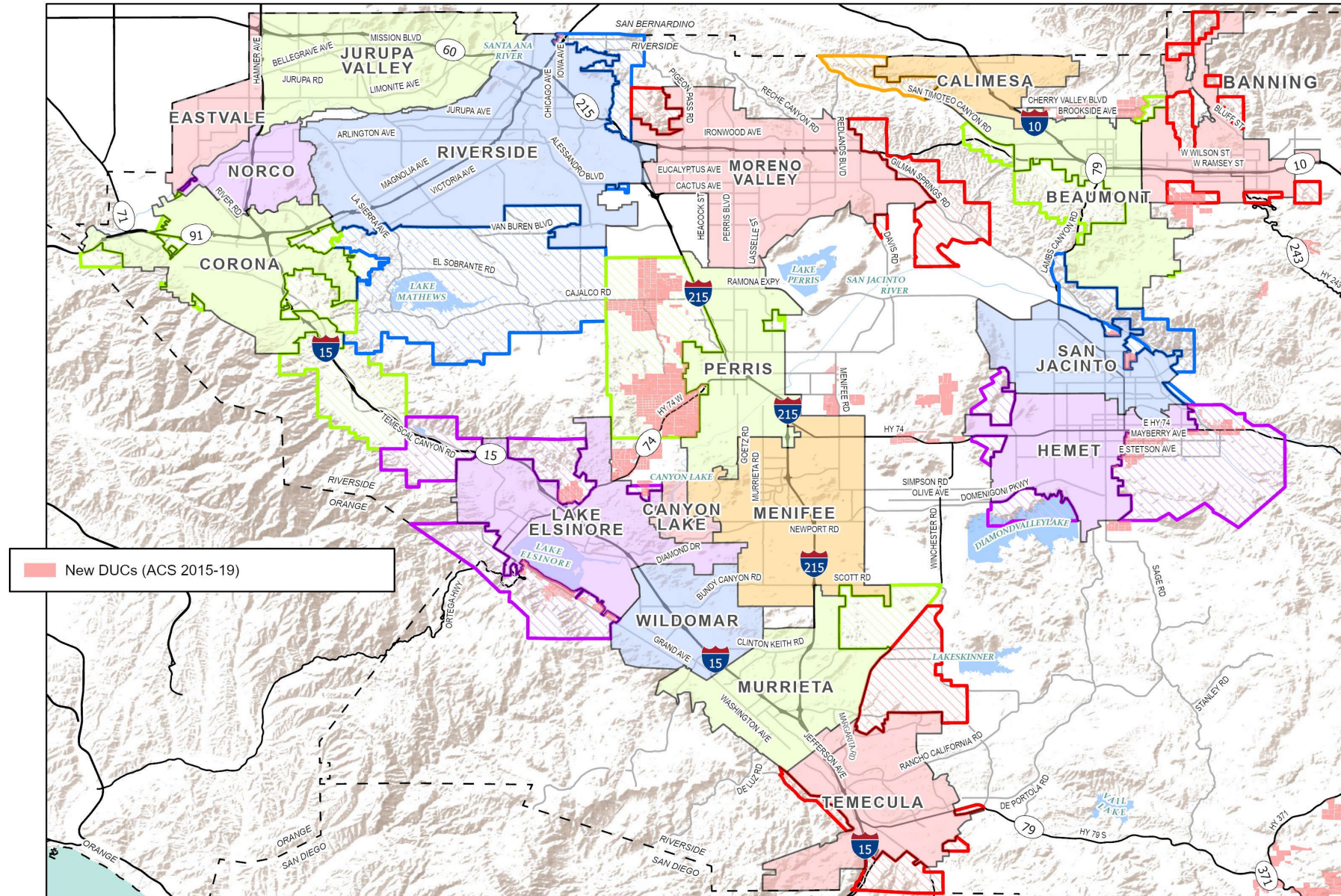
SUMMARY OF DETERMINATIONS AND SOI RECOMMENDATIONS



WESTERN REGION



WESTERN REGION



CITY OF CANYON LAKE

- **Population, Growth, and Housing:** Limited potential for population, housing, and economic growth due to existing buildout and geography.
- **Disadvantaged Unincorporated Communities in SOI:** The SOI is coterminous with the City's corporate boundary.
- **Present and Planned Capacity of Facilities:** On January 1, 2022, the City will begin providing fire protection services to Canyon Lake. The City currently owns the fire equipment and Fire Station 60. The City did not identify a need for additional facilities.
- **Financial Ability to Provide Services:** Considered low risk but lacks opportunities for economic growth. Contract service costs may become unsustainable. The City's new fire department will need to be carefully managed.
- **Opportunities for Shared Facilities:** The Sheriff has an office in City Hall. RSG did not identify any additional opportunities for shared facilities in Canyon Lake.
- **Accountability for Community Service Needs:** The City utilizes technology and social media to share information with the public effectively. City staff indicates that there is good engagement with the community. RSG did not identify any issues with accountability in Canyon Lake.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF CORONA

- **Population, Growth, and Housing:** Population has grown steadily, although slower than County average. Significant progress towards 5th Cycle RHNA allocation.
- **Disadvantaged Unincorporated Communities in SOI:** The Corona SOI does not contain any DUCs.
- **Present and Planned Capacity of Facilities:** The City's facilities are sufficient to meet the community's needs.
- **Financial Ability to Provide Services:** Voters approved Measure X, a sales tax increase, which puts the City in a better financial position to provide services.
- **Opportunities for Shared Facilities:** The Home Gardens Water District relies on Corona for wholesale water purchases, and there may be other opportunities for shared facilities between the two (2) water districts.
- **Accountability for Community Service Needs:** City Council is elected on a district basis, and the City puts forth special effort to engage the community.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF EASTVALE

- **Population, Growth, and Housing:** Eastvale experienced significant growth in the last decade, leaving very few opportunities for future development.
- **Disadvantaged Unincorporated Communities in SOI:** The Eastvale SOI is coterminous with the City's corporate boundary.
- **Present and Planned Capacity of Facilities:** Two (2) separate districts own and operate parks and recreation facilities in Eastvale.
- **Financial Ability to Provide Services:** Eastvale is fiscally healthy and considered low risk, has substantial reserves and has managed to limit pension and OPEB liabilities. As new development decreases in the future, the City will need to rebalance its budget.
- **Opportunities for Shared Facilities:** The City's northern extents have issues with fire protection services.
- **Accountability for Community Service Needs:** City seeks to maintain a very high level of accountability.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF HEMET

- **Population, Growth, and Housing:** Hemet experienced modest growth over the last decade, but is expected to grow at a much higher pace over the next 15-25 years. The City's 6th Cycle RHNA allocation calls for 6,450 new housing units.
- **Disadvantaged Unincorporated Communities in SOI:** The Hemet SOI contains five (5) LAFCO-identified DUCs, and two (2) additional DUCs are immediately outside the City's corporate boundary.
- **Present and Planned Capacity of Facilities:** The City did not identify any issues related to the capacity of facilities.
- **Financial Ability to Provide Services:** The City has significant pension and OPEB liabilities, but has managed to maintain emergency reserves and is not burdened with other debt.
- **Opportunities for Shared Facilities:** The City did not identify any opportunities for shared facilities.
- **Accountability for Community Service Needs:** Councilmembers are elected according to districts, and the City shares and communicates effectively through its website, broadcasted meetings, and social media.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF JURUPA VALLEY

- **Population, Growth, and Housing:** Jurupa Valley grew moderately over the last 10 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Jurupa Valley SOI is coterminous with the City's corporate boundary.
- **Present and Planned Capacity of Facilities:** Street improvements will be made in the coming years, but bridge improvements are dependent on oversubscribed State and Federal grants.
- **Financial Ability to Provide Services:** Property Tax in-lieu of VLF funds dramatically improved the City's fiscal health. The City does not offer a conventional pension or OPEB plan, opting to offer a 401K in-lieu.
- **Opportunities for Shared Facilities:** The City is seeking to acquire a new corporate yard and vehicle maintenance facility, which it could share with other districts providing services in Jurupa Valley.
- **Accountability for Community Service Needs:** Accountability and transparency are priorities for the current City Council.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF LAKE ELSINORE

- **Population, Growth, and Housing:** Lake Elsinore grew faster than the County-wide average over the last 10 years and is expected to continue to grow at a faster rate for the next 15-25 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Lake Elsinore SOI contains six (6) DUCs, and there is one (1) additional DUC immediately north of the City's corporate boundary.
- **Present and Planned Capacity of Facilities:** The City owns and operates Lake Elsinore (body of water), and a minor league baseball stadium, among other facilities, and is actively making improvements to accommodate accessibility standards and remediate lead/asbestos issues.
- **Financial Ability to Provide Services:** The City has substantial debt and pension and OPEB liabilities, but Measure Z, a recently approved transactions and use tax measure, is expected to improve fiscal health.
- **Opportunities for Shared Facilities:** The City owns a variety of facilities and there may be opportunities to explore efficiencies through shared personnel or facilities.
- **Accountability for Community Service Needs:** The City actively communicates with residents, and the Council is elected according to district boundaries.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF MENIFEE

- **Population, Growth, and Housing:** Meniffee grew rapidly in the last decade and is expected to continue growing at a high rate over the next 15-25 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Meniffee SOI is coterminous with the City's corporate boundary.
- **Present and Planned Capacity of Facilities:** Because of the Meniffee's rapid growth rates, the City may experience challenges keeping up with demand for facilities.
- **Financial Ability to Provide Services:** Fiscal health has improved in recent years with the addition of property tax in-lieu of VLF revenues, and the approval of Measure DD (transactions and use tax)
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City hired a public information officer to provide updates to residents and coordinate communications.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF MORENO VALLEY

- **Population, Growth, and Housing:** Moreno Valley recent and projected growth rates are below the County-wide average. The City's 6th Cycle RHNA allocation is 13,596 units.
- **Disadvantaged Unincorporated Communities in SOI:** The Moreno Valley SOI does not contain any DUCs.
- **Present and Planned Capacity of Facilities:** The City has corrected many of the deficiencies identified in the 2006 MSR.
- **Financial Ability to Provide Services:** The City recently began taking action to correct its pension and OPEB liability issues, and the City has healthy reserve funds.
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City Council is elected according to district boundaries and residents have many opportunities to serve on boards, committees, and commissions.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF MURRIETA

- **Population, Growth, and Housing:** Murrieta grew moderately over the last decade and growth is expected to slow over the next 15-25 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Murrieta SOI does not contain any DUCs.
- **Present and Planned Capacity of Facilities:** The City did not identify any issues related to capacity of facilities.
- **Financial Ability to Provide Services:** Measure T was approved in 2018 and improves the City's fiscal health going forward.
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City's public information officer coordinates public communications.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF NORCO

- **Population, Growth, and Housing:** Norco grew very slowly over the last decade, and is expected to decline in population between now and 2045.
- **Disadvantaged Unincorporated Communities in SOI:** The Norco SOI does not contain any DUCs.
- **Present and Planned Capacity of Facilities:** The City did not identify any issues related to capacity of facilities.
- **Financial Ability to Provide Services:** The City is heavily reliant on sales tax revenues. Pension and OPEB liabilities are considerable for a City this size, but Norco is taking action to correct these issues.
- **Opportunities for Shared Facilities:** The City's Council Chambers are shared with the school district, and there may be other opportunities for shared facilities.
- **Accountability for Community Service Needs:** The City's website is difficult to navigate, and the City is active on one (1) social media website, but the community is very engaged, and outreach generally results in a high level of response.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF PERRIS

- **Population, Growth, and Housing:** Perris grew faster than the County-wide average over the last decade and is expected to grow even faster over the next 15-25 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Perris SOI contains six (6) DUCs.
- **Present and Planned Capacity of Facilities:** The City is looking to transition water and sewer services to a different provider. Because the City was largely built out over the last 20 years, most of the City's infrastructure is relatively new and in good condition.
- **Financial Ability to Provide Services:** The City is actively addressing an unfunded pension liability, allocating reserve funds to reduce unfunded liabilities.
- **Opportunities for Shared Facilities:** The City is looking for a local animal shelter facility to provide animal services.
- **Accountability for Community Service Needs:** The City is actively engaged on social media and offers applications on two (2) mobile OS.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF RIVERSIDE

- **Population, Growth, and Housing:** Riverside's historical and projected growth rates are below the County-wide average. Substantial new industrial square footage was added in the last 10 years, resulting in significant growth in the City's sales tax revenues.
- **Disadvantaged Unincorporated Communities in SOI:** The Riverside SOI contains one (1) DUC, known as Highgrove West.
- **Present and Planned Capacity of Facilities:** Existing energy delivery infrastructure will not support growth beyond fiscal year 2021-22.
- **Financial Ability to Provide Services:** Voters approved Measure Z (sales tax), and the City is compliant with reserve policies.
- **Opportunities for Shared Facilities:** Most opportunities for shared facilities are associated with water infrastructure.
- **Accountability for Community Service Needs:** The City elects the Mayor at-large and Councilmembers according to a district map, and the City is well-connected with its residents through its website and social media.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF TEMECULA

- **Population, Growth, and Housing:** Temecula's growth was similar to the County-wide average over the last decade and is projected to slow over the next 15-25 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Temecula SOI does not contain any DUCs.
- **Present and Planned Capacity of Facilities:** Parks and recreation facilities are heavily impacted by non-resident users, and growth on Temecula's periphery will intensify this impact.
- **Financial Ability to Provide Services:** The City is reliant on sales tax revenues.
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City's Councilmembers are elected according to district boundaries and the City is active on social media.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF WILDOMAR

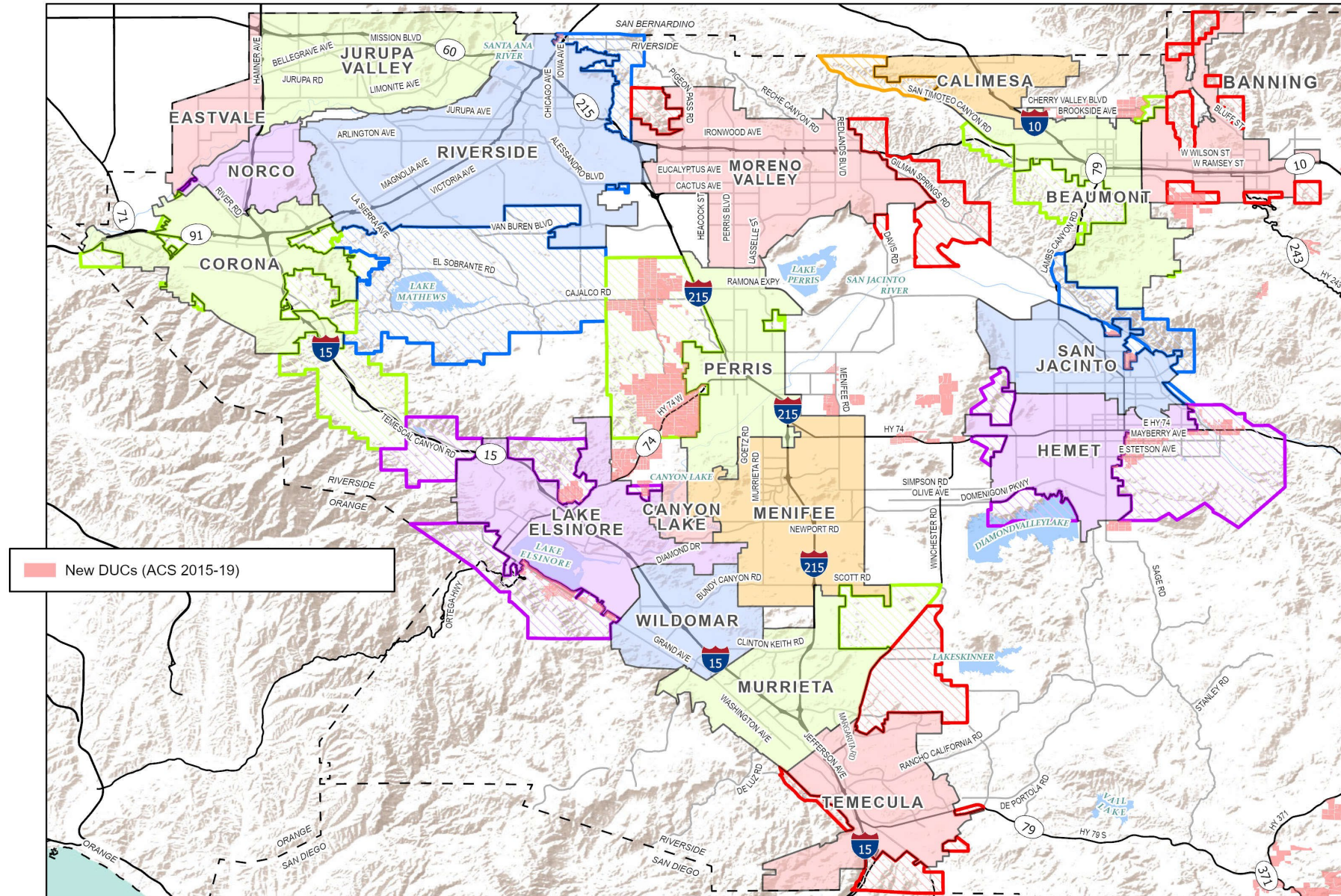
- **Population, Growth, and Housing:** Wildomar's growth outpaced the County-wide average between 2010 and 2020, and is expected to continue to grow faster over the next 15-25 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Wildomar SOI is coterminous with the City's corporate boundary.
- **Present and Planned Capacity of Facilities:** No deficiencies related to present or planned facilities were identified.
- **Financial Ability to Provide Services:** Property tax in-lieu of VLF and voter-approved Measure AA put the City on firm fiscal ground.
- **Opportunities for Shared Facilities:** The City is seeking to add a public works team and new operations center, and may find opportunities to share facilities with neighboring districts.
- **Accountability for Community Service Needs:** The City is active online, actively communicates with residents, and broadcasts Council meetings.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.



PASS/MOUNTAIN REGION



PASS/MOUNTAIN REGION



CITY OF BANNING

- **Population, Growth, and Housing:** Based on projects in the planning and pre-development phases, the City expects its growth to exceed projections over the next 10 to 20 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Banning SOI contains one (1) DUC.
- **Present and Planned Capacity of Facilities:** Infrastructure quality ranged from very good to poor. The City Hall has exceeded capacity. The County/CalFire is not utilizing one (1) City-owned fire station. The City's Wastewater Treatment Plant is operating below maximum capacity.
- **Financial Ability to Provide Services:** The City's debt burden, revenue trends, pension obligations, future pension costs, and pension funding are considered moderate or high risk. Future cannabis tax revenues or planned developments may improve the City's tax revenues.
- **Opportunities for Shared Facilities:** Banning shares a fire station with the County/CalFire
- **Accountability for Community Service Needs:** Councilmembers are elected according to district boundaries.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF BEAUMONT

- **Population, Growth, and Housing:** Population growth rates were three (3) times higher than the County-wide average, and are expected to be above-average in the future.
- **Disadvantaged Unincorporated Communities in SOI:** The Banning SOI does not contain any DUCs, but there are five (5) DUCs immediately north of the City's corporate boundary.
- **Present and Planned Capacity of Facilities:** The City recently invested in wastewater facility improvements. The City's storm water, streets/roads, and parks and recreation facilities are adequate but aging.
- **Financial Ability to Provide Services:** The City's Audit revealed significant deficiencies. The City has recognized the deficiencies and has either made procedural changes, or is currently evaluating methods to address the findings.
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City's internal controls over financial reporting are significantly deficient, as identified in the City's Audit.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF CALIMESA

- **Population, Growth, and Housing:** Calimesa's historical and projected growth rates are very high relative to the County-wide average.
- **Disadvantaged Unincorporated Communities in SOI:** The Calimesa SOI does not contain any DUCs.
- **Present and Planned Capacity of Facilities:** No deficiencies related to the capacity of facilities were identified.
- **Financial Ability to Provide Services:** The City is reliant on revenues derived from property values (about 67 percent of general tax revenues in 2018-19) but is diversifying.
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City issues public notices on its website and communicates with residents using two (2) social media networks.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF SAN JACINTO

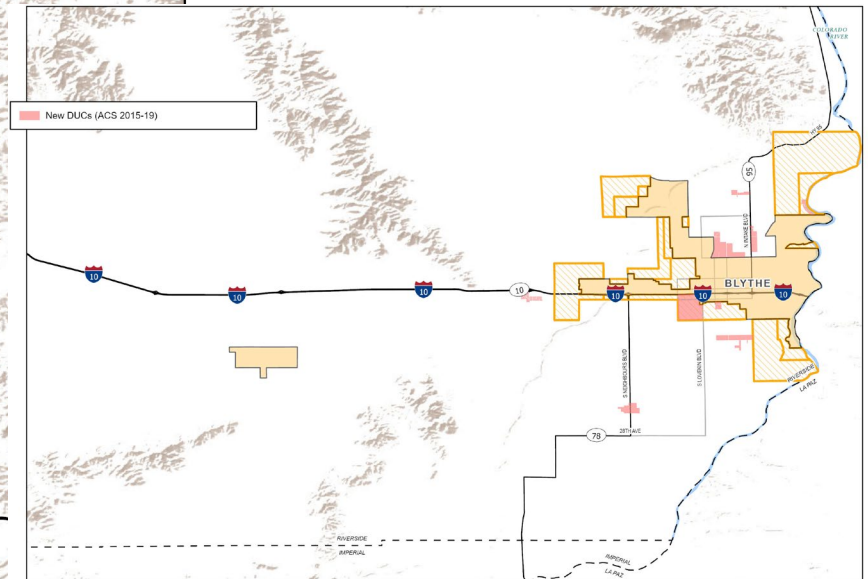
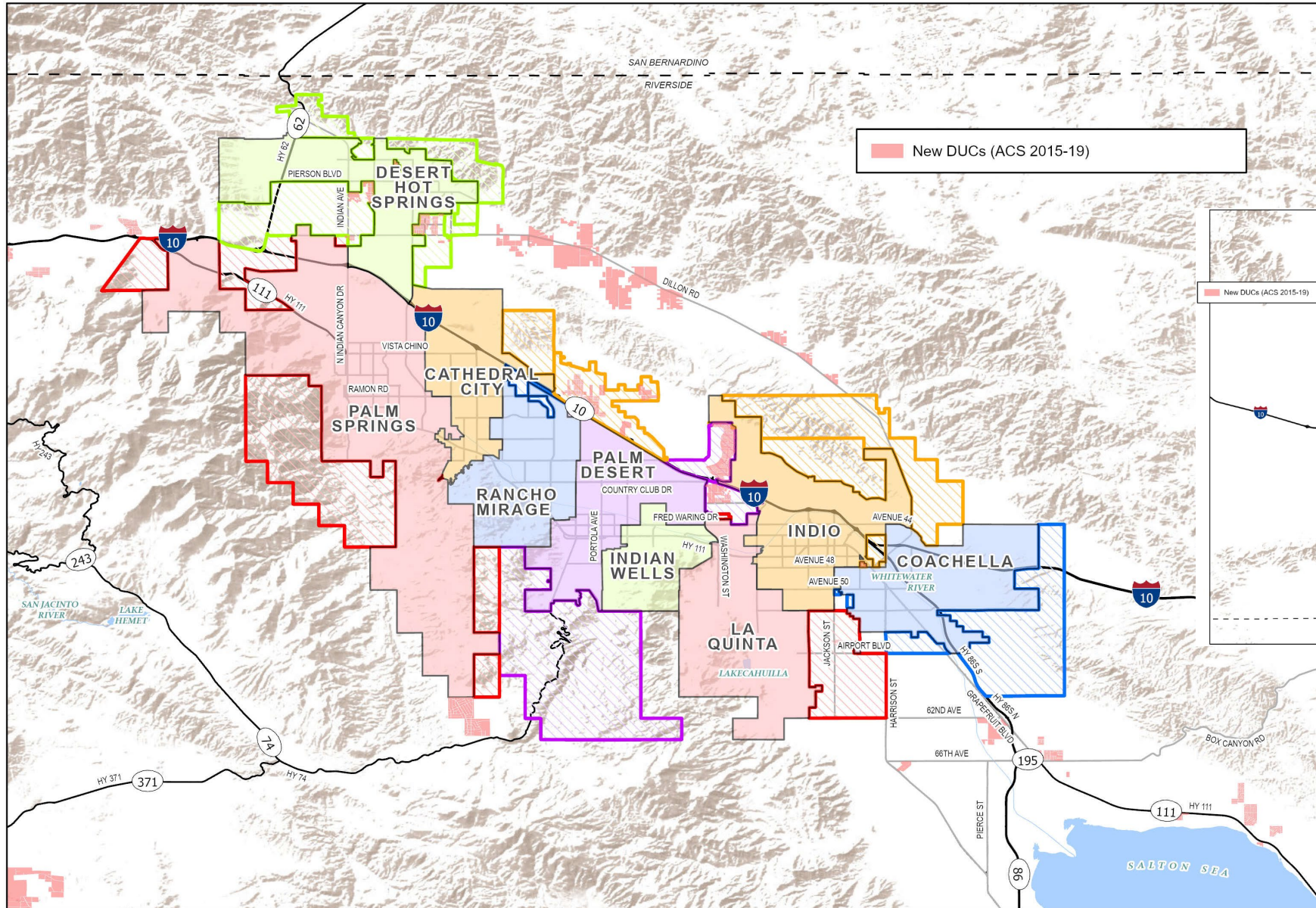
- **Population, Growth, and Housing:** San Jacinto grew moderately in the last decade.
- **Disadvantaged Unincorporated Communities in SOI:** The San Jacinto SOI contains two (2) DUCs.
- **Present and Planned Capacity of Facilities:** No deficiencies related to the capacity of facilities were identified.
- **Financial Ability to Provide Services:** Debt obligations and public safety expenditures are well managed, but the City's pension liability is increasing substantially.
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City communicates with the public through two (2) social media networks and the City website.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.



COACHELLA VALLEY/ EASTERN REGION



COACHELLA VALLEY/EASTERN REGION



CITY OF BLYTHE

- **Population, Growth, and Housing:** Blythe's population decreased in 2020.
- **Disadvantaged Unincorporated Communities in SOI:** The Blythe SOI contains three (3) DUCs, and six (6) additional DUCs are in close proximity to the City's corporate boundary and SOI.
- **Present and Planned Capacity of Facilities:** The City's facilities were designed to accommodate population growth that did not materialize.
- **Financial Ability to Provide Services:** The State Auditor rated Blythe as one of the highest fiscal health risks in the State. City staff indicated that the City has adopted balanced budget, built up a small reserve balance, and residents approved Measure K (sales tax increase)
- **Opportunities for Shared Facilities:** There may be opportunities to share parks facilities and the City's garage.
- **Accountability for Community Service Needs:** The City performs annual audits and releases the report findings to the public. Public participation increased during the pandemic.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF CATHEDRAL CITY

- **Population, Growth, and Housing:** Cathedral City's population grew modestly over the last decade, but is expected to outpace the County-wide average over the next 25-35 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Cathedral City SOI contains three (3) DUCs.
- **Present and Planned Capacity of Facilities:** The City's General Plan outlines plans to accommodate growth in the undeveloped portions of the City and SOI.
- **Financial Ability to Provide Services:** Issues related to the City's debt burden and pension and OPEB liabilities remain, but the City has accumulated reserves and approved a balanced budget every year over the last decade.
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City connects with residents via social media and Councilmembers are elected according to district boundaries.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF COACHELLA

- **Population, Growth, and Housing:** Coachella grew rapidly over the last decade and is expected to continue to grow faster than the County-wide average.
- **Disadvantaged Unincorporated Communities in SOI:** The Coachella SOI does not contain any DUCs.
- **Present and Planned Capacity of Facilities:** The City's facilities are in fair condition. Staff did not identify any deficiencies related to energy infrastructure despite the upcoming expiration of the IID contract.
- **Financial Ability to Provide Services:** The City has not experienced any deficiencies related to the financial ability to provide services.
- **Opportunities for Shared Facilities:** The City is extending water, wastewater, and storm drainage issues into LAFCO-identified Pocket P14.
- **Accountability for Community Service Needs:** The City has issues clean financial audits and is generally efficient and successful with public participation.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF DESERT HOT SPRINGS

- **Population, Growth, and Housing:** Population growth was moderate, but is expected to outpace the County-wide average over the next 25-35 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Desert Hot Springs SOI contains eight (8) DUCs.
- **Present and Planned Capacity of Facilities:** Most of the City's facilities meet present and planned capacity, but City staff indicated that streets and road infrastructure experience significant flooding during extreme weather that limits access to the City.
- **Financial Ability to Provide Services:** No deficiencies related to the City's financial ability to provide services were identified.
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City is active on at least one (1) social media network, which the City described as particularly active with an estimated membership equivalent to about half of the City's population.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF INDIAN WELLS

- **Population, Growth, and Housing:** Indian Wells historical and projected growth has been below-average.
- **Disadvantaged Unincorporated Communities in SOI:** The Indian Wells SOI is coterminous with the City's corporate boundary.
- **Present and Planned Capacity of Facilities:** No deficiencies related to energy infrastructure were identified despite the upcoming expiration of the IID contract.
- **Financial Ability to Provide Services:** The City is financially stable, with health reserves and minimal pension and OPEB liabilities, but the City is reliant on transient occupancy and event admission revenues.
- **Opportunities for Shared Facilities:** The City does not appear to have a formal relationship for library services, residents are direct to the City of Rancho Mirage for library services.
- **Accountability for Community Service Needs:** The City is active on at least three (3) social median networks.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF INDIO

- **Population, Growth, and Housing:** Indio's population grew modestly over the last decade.
- **Disadvantaged Unincorporated Communities in SOI:** The Indio SOI contains one (1) DUC.
- **Present and Planned Capacity of Facilities:** The City is utilizing revenues from voter-approved Measure X (sales tax) to improve street and road infrastructure. Storm water drainage deficiencies remain. The City reported aging and inadequate energy infrastructure, which may be related to the upcoming expiration of IID's electricity contract.
- **Financial Ability to Provide Services:** Measure X has afforded the City the ability to expand services.
- **Opportunities for Shared Facilities:** The City-owned library and fire stations are shared with contract service providers. No other opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** Councilmembers are elected according to a district map, and public communications are disseminated through at least three (3) social media networks and the City's website.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF LA QUINTA

- **Population, Growth, and Housing:** La Quinta's population grew at a below-average rate over the last decade.
- **Disadvantaged Unincorporated Communities in SOI:** The La Quinta SOI contains two (2) DUCs.
- **Present and Planned Capacity of Facilities:** While the IID contract to provide electricity service to La Quinta is nearing expiration, no deficiencies related to electricity infrastructure were identified.
- **Financial Ability to Provide Services:** The City is in a good financial position, and voters recently passed Measure G (sales tax)
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City is active on at least five (5) social networks and publishes notification on the City website.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF PALM DESERT

- **Population, Growth, and Housing:** Palm Desert's population grew at a below-average rate over the last decade.
- **Disadvantaged Unincorporated Communities in SOI:** The Palm Desert SOI contains one (1) DUCs.
- **Present and Planned Capacity of Facilities:** Although IID's energy service contract is nearing expiration, City staff did not identify any deficiencies with electricity infrastructure.
- **Financial Ability to Provide Services:** The City has a healthy reserve balance and is making progress towards reducing its pension liabilities.
- **Opportunities for Shared Facilities:** The City shares parks and recreation facilities with the Desert Recreation District, but no other opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** Councilmembers are elected according to district boundaries. The City is active on at least three (3) social media networks.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF PALM SPRINGS

- **Population, Growth, and Housing:** Palm Springs population grew slowly over the last decade and is expected to grow at below-average rates for the next 15-25 years.
- **Disadvantaged Unincorporated Communities in SOI:** The Palm Springs SOI does not contain any DUCs.
- **Present and Planned Capacity of Facilities:** The City has expanded library facilities to meet community needs.
- **Financial Ability to Provide Services:** Voters approved two (2) separate sales tax measures in the last decade. The City has accumulated reserves but has substantial pension liabilities.
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** Councilmembers are elected according to district boundaries. The City is active on at least four (4) social media networks.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.

CITY OF RANCHO MIRAGE

- **Population, Growth, and Housing:** Rancho Mirage's growth matched the County-wide average over the last decade, but few opportunities for future development remain.
- **Disadvantaged Unincorporated Communities in SOI:** The Rancho Mirage SOI does not contain any DUCs.
- **Present and Planned Capacity of Facilities:** While the IID contract for electricity services is nearing expiration, City staff did not identify any deficiencies related to energy infrastructure.
- **Financial Ability to Provide Services:** The City has managed to keep debt, pensions, and OPEB liabilities under control, but public safety costs are increasing at an unsustainable rate.
- **Opportunities for Shared Facilities:** No opportunities for shared facilities were identified.
- **Accountability for Community Service Needs:** The City has many boards and commissions for residents to participate in local decision-making.
- **Any Other Matter Related to Effective or Efficient Service Delivery as Required by Commission Policy:** The City did not identify any other matters related to effective or efficient service delivery as required by Commission Policy.



CHANGES TO THE MSR



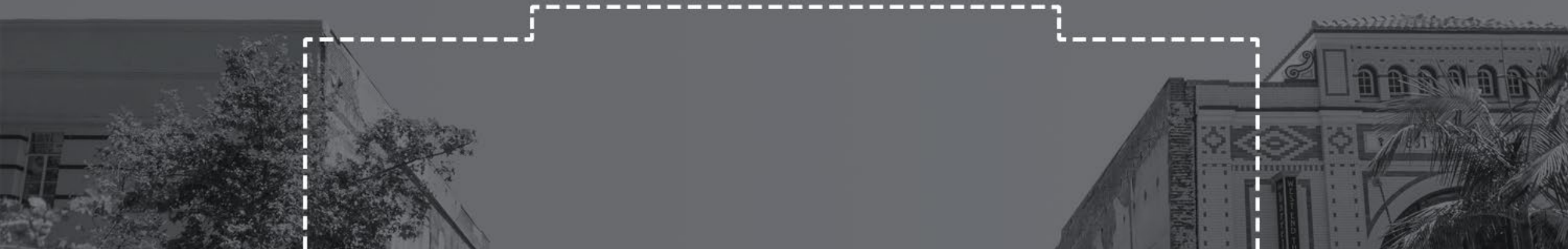
CHANGES TO THE MSR

The following were inadvertently omitted from the MSR and have been added to the report:

- Eastvale SOI recommendations
- Jurupa Valley MSR determination – any other matter related to effective or efficient service delivery as required by commission policy
- Menifee SOI recommendations
- Indian Wells SOI recommendations



SOI RECOMMENDATIONS



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Cities with no SOI changes (25 of 28):

- Canyon Lake *
- Corona (annexation encouraged)
- Eastvale (coterminous)
- Hemet
- Jurupa Valley (coterminous)
- Lake Elsinore (annexation encouraged)
- Menifee (coterminous) *
- Moreno Valley
- Murrieta (SOI recommendation encouraged)
- Norco (annexation encouraged)
- Perris *
- Riverside (annexation encouraged)
- Temecula
- Wildomar (coterminous) *
- Banning *
- Calimesa *
- Beaumont

- San Jacinto
- Blythe
- Cathedral City (annexation encouraged)
- Desert Hot Springs
- Indian Wells (coterminous)
- La Quinta
- Palm Springs (detachment encouraged)
- Rancho Mirage

* Cities requesting or expressing interest in SOI amendments without General Plan work completed (8 cities)

Recommending minor technical changes:

- **Indio** (SOI reduction) *
- **Coachella** (SOI reduction) *
- **Palm Desert** (SOI expansion)